CEOs FORUM
STATE OWNED ENTERPRISES
IN TANZANIA







1st October 2026

AGM

ANNUAL GENERAL MEETING 2026

UNITE. LEAD. TRANSFORM. DELIVER.





#CEOsWamerudiNyumbani

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Theme:
"Beyond the Boardroom: Where Leadership Meets Nature, Decisions Become Experience and CEOs Rediscover Tanzania"
#CEOsWamerudiNyumbani
1st October 2026 | Ngorongoro Conservation Area, Tanzania

WELCOME TO AN AGM WITH A DIFFERENCE

The 4th State-Owned Enterprises CEOs Forum Annual General Meeting (AGM) 2026 is more than an annual statutory gathering. It is a meeting of Tanzania's public enterprise leaders at one of the world's most remarkable destinations—a day designed to bring together leadership, governance, collaboration, networking, culture and the extraordinary experience of Tanzania.

This year, we are stepping beyond the conventional boardroom. We are taking the conversation to Ngorongoro. Because leadership is not only about where we sit to make decisions. It is also about where we go to reflect, connect, discover and renew our commitment to the country we serve.

UNITE. LEAD. TRANSFORM. DELIVER.

Four words. One leadership call.

Unite around a shared purpose.
Lead with courage, integrity and vision.
Transform institutions for greater performance.
Deliver sustainable value to Tanzania.

1.0 THE 2026 AGM EXPERIENCE

Imagine beginning the day in Arusha, travelling together with fellow CEOs through the spectacular northern landscape, arriving at Ngorongoro and entering an executive gathering surrounded by one of Tanzania's most iconic natural environments.

The morning is dedicated to governance, accountability and decisions.

The afternoon opens the door to connection, culture, discovery and experience.

That is the idea behind the 2026 AGM.

AGM + LEADERSHIP + NETWORKING + CULTURE +
NATURE + DESTINATION EXPERIENCE

It is an experience designed for leaders who are shaping institutions, influencing industries and contributing to Tanzania's development.



2.0 AT A GLANCE

EVENT ELEMENT	DETAILS
Event	4th SOEs CEOs Forum Annual General Meeting
Date	Thusday, 1st October 2026
Destination	Ngorongoro Conservation Area
Participants	Approximately 150 CEOs and senior executives
Format	Formal AGM + Executive Destination Experience
Theme	UNITE. LEAD. TRANSFORM. DELIVER.
Experience Campaign	#CEOsWamerudiNyumbani
Formal AGM	Morning Session
CEO Networking & Luncheon	Midday
Ngorongoro Experience	Afternoon onwards
Transport	Coordinated buses/coaches from designated Arusha pick-up points
Dress Code	Safari attire, smart casual or Forum-branded attire

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3.0 WHY "CEOS WAMERUDI NYUMBANI"?

Tanzania is not simply the place where we work.

It is our home.

It is our responsibility.

It is the land whose institutions we lead and whose people ultimately benefit from the decisions we make.

The **#CEOsWamerudiNyumbani** campaign is therefore more than a tourism message.

It is a leadership statement.

It invites CEOs to step away from the daily demands of offices, boardrooms and institutional schedules and reconnect with Tanzania's nature, culture, heritage and possibilities.

At Ngorongoro, CEOs will have an opportunity to reflect on the bigger picture:



The experience reminds us that:

The institutions we lead are part of a bigger national story.

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4.0 FROM THE BOARDROOM TO THE WILD

The 2026 AGM deliberately creates two complementary experiences.

THE BOARDROOM

The morning is dedicated to the formal business of the Forum.

Participants will consider key matters including:

- Consolidated Annual Report and Financial Statements;
- Internal Audit and external audit matters;
- Annual Plan, Budget and Strategic Priorities;
- Governance and institutional matters;
- Board of Trustees;
- Constitutional matters;
- Election of new Forum leadership; and
- Other matters requiring Members' decisions.

The AGM remains a serious and credible governance platform.

Less presentation. More decision.

THE WILD

After the formal business, the atmosphere changes.

CEOs will enjoy a carefully curated experience featuring:

- Executive luncheon;
- CEO networking;
- Sponsor and strategic partner engagement;
- Cultural entertainment;
- Group photography;
- Destination storytelling; and
- The #CEOsWamerudiNyumbani Ngorongoro Crater Experience.

The transition is intentional.

From decisions to discovery.

From formalities to connection.

From the boardroom to the wild.

5.0 WHAT TO EXPECT

A. HIGH-LEVEL LEADERSHIP DIALOGUE

Engage with fellow CEOs and senior leaders from Tanzania's public enterprise ecosystem.
Exchange experiences.
Share lessons.
Explore solutions.
Build relationships.

B. GOVERNANCE AND DECISION-MAKING

Participate in the formal business of the Forum and contribute to decisions that will shape its next chapter.

C. CEO NETWORKING

The AGM provides a rare opportunity for CEOs to interact beyond institutional boundaries in an informal, executive environment.

D. TANZANIAN CULTURE

Experience selected cultural performances celebrating Tanzania's rich heritage and diversity.

E. DESTINATION EXPERIENCE

Discover Ngorongoro from a new perspective—as a destination for leadership, executive engagement, domestic tourism and institutional retreats.

F. STRATEGIC PARTNERSHIPS

Connect with sponsors, strategic partners and institutions interested in supporting public enterprise leadership and national transformation.

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6.0 PROVISIONAL DAY PROGRAMME

TIME	EXPERIENCE
06:15–07:00	CEO assembly at designated Arusha pick-up points
07:00–10:00	Executive transfer from Arusha to Ngorongoro
10:00–10:25	Arrival, registration, refreshments and cultural welcome
10:25–10:30	Official opening
10:30–10:35	Adoption of Agenda and confirmation of quorum
10:35–10:40	Previous Minutes and Matters Arising
10:40–11:00	Consolidated Annual Report and Financial Statements
11:00–11:10	Internal Audit and External Auditors
11:10–11:30	Annual Plan, Budget and Strategic Priorities
11:30–11:35	Ratification of Board of Trustees and related matters
11:35–11:40	Any Other Business
11:40–11:45	Adjournment of formal AGM
11:45–12:00	Election of Forum Leadership
12:00–14:00	Sponsor engagement, group photo, CEO luncheon and networking
14:00 onwards	#CEOsWamerudiNyumbani – Ngorongoro Crater Experience

7.0 COME PREPARED TO DECIDE

The AGM is designed around the principle:

LESS PRESENTATION. MORE DECISION.

To ensure focused and informed deliberations, all AGM papers and supporting documents will be circulated to participants at least three (3) days before the AGM.

Participants are encouraged to:

- Read the papers before arrival;
- Review proposed resolutions;
- Consult their respective institutions where necessary;
- Identify key issues requiring clarification;
- Come prepared to contribute; and
- Focus discussions on decisions, actions and outcomes.

Your preparation will make the AGM more productive.



8.0 TRANSPORT EXPERIENCE

The journey begins in Arusha.

Coordinated buses/coaches will collect participating CEOs from designated pick-up points and transport them to Ngorongoro.

The journey itself forms part of the experience—providing CEOs an opportunity to interact, network and reconnect before arriving at the destination.

Participants will receive detailed information on:

Pick-up points | Departure times | Transport allocation | Contact persons | Return arrangements ahead of the event.

Please arrive on time.
The experience starts before we reach Ngorongoro.



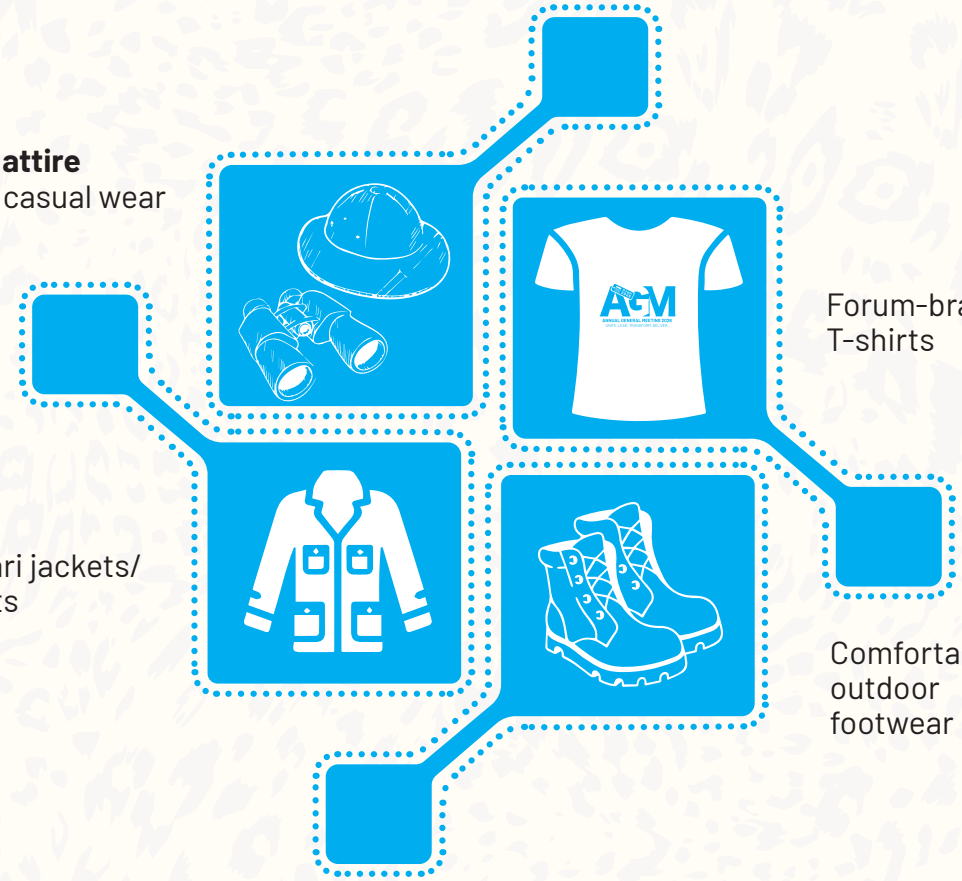
9.0 DRESS FOR THE EXPERIENCE

This is an executive meeting with a safari spirit.

Participants are encouraged to embrace the destination while maintaining an executive appearance.

Recommended:

Safari attire
Smart casual wear



Forum-branded T-shirts

Safari jackets/ coats

Comfortable outdoor footwear

Participants should dress appropriately for outdoor conditions and the crater experience.

Come ready for the boardroom. Stay ready for the wild.

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10.0 CEO LUNCHEON & NETWORKING

Following the formal AGM and leadership elections, participants will come together for an executive luncheon.

This will provide an informal setting to:

- Connect with fellow CEOs;
- Exchange institutional experiences;
- Explore areas of collaboration;
- Engage strategic partners;
- Strengthen professional networks; and
- Celebrate the Forum's collective achievements.

The luncheon will also feature selected sponsor engagements and cultural entertainment.

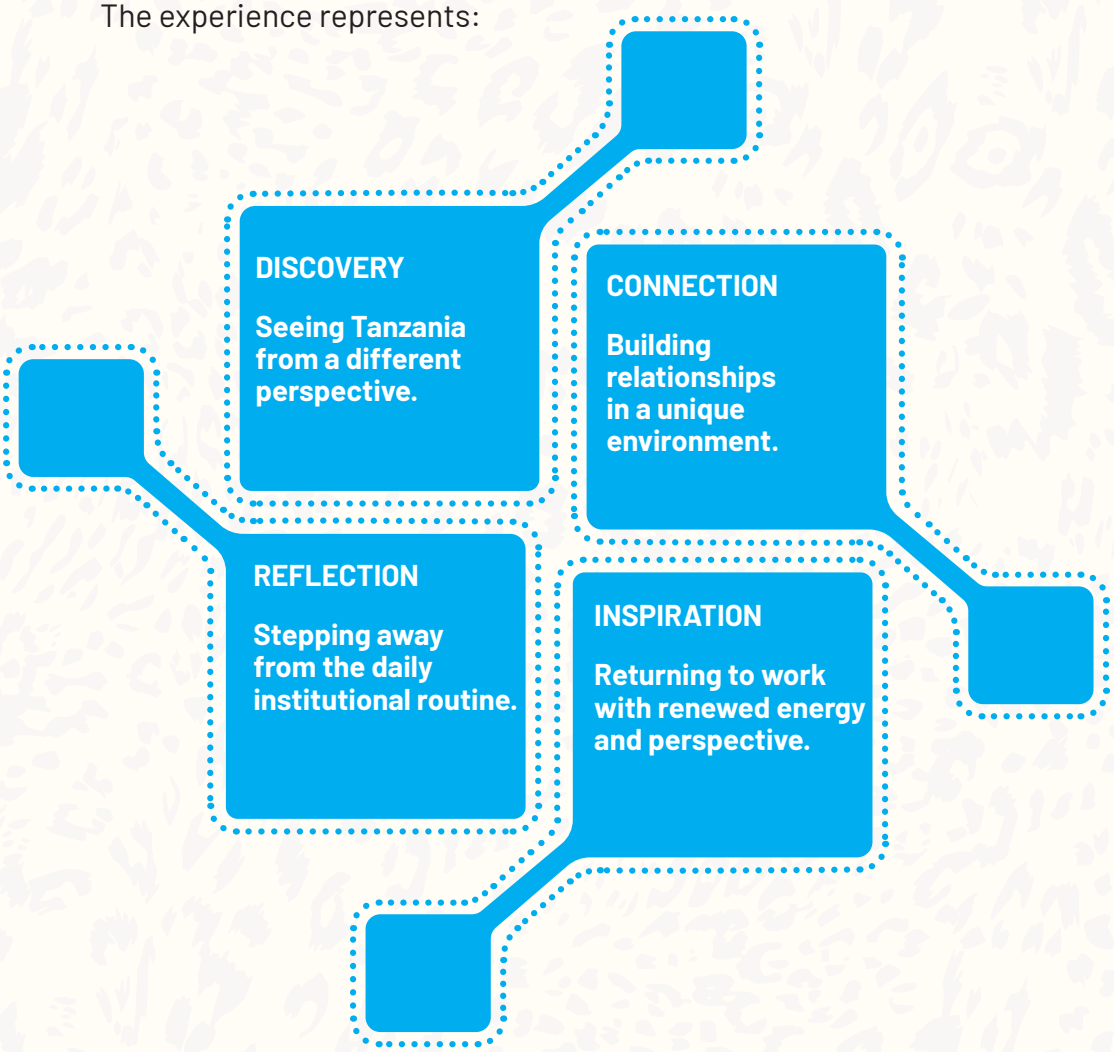


11.0 THE NGORONGORO EXPERIENCE

From approximately 14:00 onwards, the CEOs WAMERUDI NYUMBANI experience moves into the Ngorongoro Crater.

Participants will have an opportunity to experience one of Tanzania's most extraordinary natural destinations while reflecting on the leadership conversations of the day.

The experience represents:



All participants will be required to observe applicable conservation, safety, environmental and visitor-management requirements.

12.0 STRATEGIC PARTNERS AND SPONSORS



13.0 CONTACT THE SECRETARIAT

For registration, programme information, transport arrangements, logistics or any other information relating to the 4th SOEs CEOs Forum AGM 2026, kindly contact the Secretariat through:

Mr. Soud Saad
- 0755 237 899

Ms. Dorothy Makumba
- 0786 930 974

4TH SOEs CEOs FORUM AGM 2026

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CEOs WAMERUDI NYUMBANI

1ST OCTOBER 2026 | NGORONGORO CONSERVATION AREA

One Forum. One Purpose. One Tanzania.

#CEOsWamerudiNyumbani
#UniteLeadTransformDeliver
#BeyondTheBoardroom



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